THE GLOBAL CHASE FOR TALENT

Site selector perspective on how talent shortages are impacting corporate location decisions, November 2021



*Based on survey of Guild members conducted October 2021

Industries Most Impacted

by Talent/Skills Shortages



in Next 5 years

83%

68%

61%

61%

59%

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Believe skills shortages are the new normal

Manufacturing

Transportation

Construction

Health Care and

Social Assistance

Accommodation

and Food Services

Of members agree that in a

training for necessary skills rather than seeking to hire

individuals with those skills.

tightening labor market, companies will put an

increasing emphasis on

and Warehousing



Say Talent Shortages are Impacting Where Clients Are Considering New Locations

Top States in Talent Attraction

- Alabama
 - Georgia
- Kentucky

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- Tennessee
- Texas
 - Virginia

*Guild members named states that are implementing strong talent attraction and retention strategies (listed in alpha order)

How Companies are Responding to Skills/Workforce Shortages

- 1 Raising wages/salaries
- 2 Introducing efficiencies (i.e. purchasing automated equipment, improving logistics, and/or implementing LEAN manufacturing methodologies)
- 3 Improving benefits or worker "perks"
- 4 Offering retention/attraction bonuses
- 5 Upskilling/retraining their existing workforce

The Consultant Perspective on Community Incentive Programs to Attract Relocating Talent

68%



35% Waste of resources

53% Wise use of resources

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